FIFA Development Projects
FAP

Start: 1998
Target group: All member associations (209)
Overall investment since 1998:
USD 778,000,000 for member associations¹ (USD 250,000 per association per year)
USD 331,000,000 for Confederations (see below for specific financial support to Confederations’
development programmes)

Funds usage

<table>
<thead>
<tr>
<th>Category</th>
<th>Percentage</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Infrastructure</td>
<td>11.7%</td>
<td>USD 129,000</td>
</tr>
<tr>
<td>Youth football</td>
<td>19.2%</td>
<td>USD 255,000</td>
</tr>
<tr>
<td>Men’s competitions</td>
<td>11.6%</td>
<td>USD 139,000</td>
</tr>
<tr>
<td>Women’s football</td>
<td>19.3%</td>
<td>USD 277,000</td>
</tr>
<tr>
<td>Technical development</td>
<td>4.7%</td>
<td>USD 70,000</td>
</tr>
<tr>
<td>Refereeing</td>
<td>3.6%</td>
<td>USD 55,000</td>
</tr>
<tr>
<td>Medical</td>
<td>0.8%</td>
<td>USD 11,000</td>
</tr>
<tr>
<td>Futsal/beach soccer</td>
<td>2.8%</td>
<td>USD 41,000</td>
</tr>
<tr>
<td>Planning/administration</td>
<td>18%</td>
<td>USD 250,000</td>
</tr>
<tr>
<td>Event management</td>
<td>1.4%</td>
<td>USD 22,000</td>
</tr>
<tr>
<td>Marketing/communication</td>
<td>0.9%</td>
<td>USD 13,000</td>
</tr>
<tr>
<td>Other</td>
<td>6%</td>
<td>USD 71,000</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td>USD 1,109,000</td>
</tr>
</tbody>
</table>

¹Includes special bonuses linked to the good financial results of the 2010 FIFA World Cup™ (USD 550,000 per association paid in 2010/2011)
**GOAL**

**Start:** 1999  
**Target group:** 202 member associations  
**Number of projects implemented since 1999:** 668

CAF: 191  
AFC: 158  
UEFA: 125  
CONCACAF: 110  
OFC: 44  
CONMEBOL: 40

**Types of projects implemented since 1999**

<table>
<thead>
<tr>
<th>Type</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Football Pitch</td>
<td>24%</td>
</tr>
<tr>
<td>Technical Centre</td>
<td>36%</td>
</tr>
<tr>
<td>IT</td>
<td>2%</td>
</tr>
<tr>
<td>Other</td>
<td>9%</td>
</tr>
<tr>
<td>Football Academy</td>
<td>5%</td>
</tr>
<tr>
<td>Headquarter</td>
<td>25%</td>
</tr>
</tbody>
</table>

**Overall direct investment for MA’s through GOAL since 1999:** USD 284 million
PERFORMANCE

Start: 2011 – pilot phase from 2009 to 2010
Target group: 163 countries
Number of projects implemented since 2011: more than 400 support services provided, more than 230 projects funded through incentives

Type of projects implemented

<table>
<thead>
<tr>
<th>Type</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Organisational strengthening</td>
<td>31%</td>
</tr>
<tr>
<td>Marketing / Communication</td>
<td>22%</td>
</tr>
<tr>
<td>Strategy and planning</td>
<td>13%</td>
</tr>
<tr>
<td>Financial management</td>
<td>7%</td>
</tr>
<tr>
<td>IT</td>
<td>9%</td>
</tr>
<tr>
<td>Competitions, event management</td>
<td>7%</td>
</tr>
<tr>
<td>Leagues</td>
<td>5%</td>
</tr>
<tr>
<td>Governance</td>
<td>1%</td>
</tr>
<tr>
<td>Regional</td>
<td>2%</td>
</tr>
<tr>
<td>Other</td>
<td>3%</td>
</tr>
</tbody>
</table>

Budget 2011-2014: USD 35 000 000 (Expertise: USD 15 million / Incentives: USD 20 million)
FIFA EDUCATIONAL AND TECHNICAL ACTIVITIES

Start: 1976
Target group: 196 member associations and 6 Confederations
Number of projects implemented since 2008: more than 1,900 activities organised
FIFA investment in education and technical activities for the 2011-2014 cycle: USD 49 million

Educational activities
2011-2014 budget: USD 8,100,000
Type of projects implemented

![Pie chart showing distribution of educational activities]

YOUTH AND GRASSROOTS ACTIVITIES
2011-2014 budget: USD 14,900,000

Type of projects implemented

![Pie chart showing distribution of youth and grassroots activities]
WOMEN’S FOOTBALL ACTIVITIES
2011-2014 budget: USD 13,750,000

Type of projects implemented

BEACH SOCCER AND FUTSAL ACTIVITIES
2011-2014 budget: USD 6,450,000

Type of projects implemented
GOALKEEPING ACTIVITIES
2011-2014 budget: USD 900,000

Type of projects implemented

FINANCIAL SUPPORT TO DEVELOPMENT PROGRAMMES OF THE CONFEDERATIONS
Start: 2013 (regrouping of existing support programmes for Confederations)
Target group: 6 Confederations

USD 5.5 million per year per Confederation.
Programme falls under the General Regulations for FIFA Development Programmes
OTHERS

2014: 2014 FIFA World Cup™ Legacy Fund
Budget: USD 20 million
- Football infrastructure (pitches)
- Youth and women’s football development
- Public health initiative

2012-2014: additional development programmes

FIFA Connect
Budget: USD 9 million
Worldwide football stakeholder registration programme
- Target group: all 209 member associations
- Support adapted to registration solutions in place
- Creation of data standards across the world
- Introduction of the FIFA Connect ID (unique identifier)

Development projects for less-privileged member associations
Budget: USD 36 million
Target group: 71 less privileged member associations
- 39 projects voted so far

Income generation projects
Budget: USD 12 million
- 20 projects already approved

MA Governance and institutional empowerment
Budget: USD 3 million

Member associations Extranet
Budget: USD 3 million
Launched June 2013

Facilities programme
Budget: USD 4 million
General support to member associations to help increase the utilisation of football facilities.

Solidarity fund
Budget: USD 20 million
The FIFA Solidarity fund is used to provide additional resources to member associations which have been affected by crisis situations (such as natural catastrophes or wars) by repairing damages to football infrastructure and/or providing sporting and administrative material when needed.

Medical programmes
Budget: USD 18 million
Implementation of the “Football for Health” and “The 11+” prevention programmes

FIFA Anti-Doping programme
2007-2010: Special projects

Budget: USD 120 million

Win in Africa with Africa, USD 70 million
- 54 artificial turf pitches across Africa
- 158 courses (coaching, refereeing, administration)
- IT player licensing system installed in 40 countries (14 more to follow)
- USD 3,455,000 spent on sports equipment for African member associations
- Training of African sporting executives
- Medical programme
- 50th anniversary of CAF and Nelson Mandela charity match
- Support for FIFA U-17 and U-20 World Cups (Egypt and Nigeria 2009)
- Media training and support for African journalists

Win in CONMEBOL with CONMEBOL, USD 7 million
- Football turf pitches for each member association of the confederation

Win in CONCACAF with CONCACAF, USD 10 million
- Aid programme for the national leagues
- Programme for promotion of junior players
- Support to the University of the West Indies

Win in OCEANIA with OCEANIA, USD 8 million
- Development and professionalization of national leagues
- Promotion of futsal
- Communication, media and marketing
- Football medicine
- Administration strengthening
- Special project in support of New Zealand’s preparation for the 2010 FIFA World Cup

Win in Europe with Europe, USD 5 million
- Renovation of stadiums in six countries

Win in India with India, USD 8 million
- Eight football turf pitches
- Regional technical centre in Mumbai

2007-2010: Grassroots worldwide programme, budget USD 8 million

2007-2010: Special projects Palestine and Haiti, budget USD 4 million

Last update: May 2014